



# **CAMDEBOO LOCAL MUNICIPALITY**



**2010/11 – 2012/13 BUDGET**

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## **Mayor's Report**

Allow me to hereby table my report on the financial position of !Xamdeboo Municipality under review. We are proud to hereby announce that our municipality has been surveyed the Best Municipality on Service Delivery in the country and this makes us very proud. We are proud to announce that last year we had been announced as runners-up the Vuna Awards (EC), a prestigious achievement once again.

We are further proud to announce that we are one of the four best performing municipalities with regards to clean audits and, as the Mayor, I am extremely proud to be an ambassador for "Operation Clean Audits". We have achieved 14 unqualified audits out of the last 16 years. In the light of all these achievements, I am proudly tabling this budget report today.

I am glad to announce the finalisation of the budget process for 2010/11 to 2012/13. We consulted the people at grassroots level, reflecting on the draft IDP and Budget documents. This consultative process therefore gives us faith in the people we are leading, given the comments made during these sessions.

The Municipality hereby affirms its unwavering commitment to deliver basic services that cater for the needs of our communities, continued performance on national priorities, financial oversight and good governance. The needs of the poor and unemployed continue to occupy the highest priority in the manner we do business.

In the year ahead, the municipality aims to enhance its capacity to improve on its current level of service delivery by increasing on the level of infrastructure maintenance spending and move towards tariff structures that reflect the cost of delivering these services. We will do this with affordable increases to services in spite of huge cost pressures.

In closing I want to remark that I want to table the following issues to be considered by Council at the relevant forums: Allocations to poverty alleviation projects, observance of national days, the Mayor's office to reflect the relevant status and dignity.

Lastly, but not least, I wish to thank the Municipal Manager and his staff for their cooperation in the compilation of the IDP and Budget for approval today – Ms Fouche, for one of the best IDP's in Cacadu and the Province, and Mr Joubert and his competent team for their splendid work since becoming the CFO of !Xamdeboo, the best municipality in country. South Africa, South Africa Ikhaya lam, Ilizwe labantu!

And to you, my fellow councillors, thanks for your indelible support. You are just some of the best councillors in the world and for the good of the community. I hope your political parties will send you back after the 2011 elections.

Thank you very much, Enkosi Khakulu, Baie dankie, Diyabonga, Ke kaele boga, Muchas Gracias, Merci beaucoup, !Qeing gangans!

Viva !Xamdeboo..! Viva...! Viva nawe amacouncilors...! Viva

A handwritten signature in black ink, appearing to read 'D Japhtha', written in a cursive style with a large loop at the end.

**COUNCILLOR D JAPHTHA**

**27 May 2010**

## RESOLUTIONS FOR ADOPTION AT THE COUNCIL MEETING SCHEDULED FOR 27 MAY 2010

The Council resolved that:

1. The annual budget of the Camdeboo Municipality for the 2010/11 financial year; and indicative for the two projected outer years 2011/12 and 2012/13 be approved, as set out in the attached schedules.
2. The revised Integrated Development Plan (IDP) be approved as reflected in the agenda
3. Tariffs be increased as per the attached schedule as from 1 July 2010, subject to further review if considered necessary.
4. That note be taken of the strategies to be implemented by the Municipal Manager to contain Council's personnel costs in view of the accepted norm of 35% of total operating income. The current budgeted ratio is 40% of budgeted operational income.
5. The Municipal Manager, in conjunction with the relevant Executive Directors report on their respective project plans, including capacity to implement the draft 2010/11 to 2012/13 Capital Programme, so as to ensure the achievement of minimum spending level.
6. The Municipal Manager, in conjunction with the relevant Executive Director for Infrastructure report to the relevant Standing Committees on the proposed multi-year strategy to deal with the maintenance backlogs in relation to Council's assets, in view of affordability considerations.
7. The Chief Financial Officer raises new external loan funding in the amount of R23.6 million, to finance infrastructural development reflected in the draft Capital Programme.
8. The Chief Financial Officer report fully on the associated financial implications relating to the potential level and availability of external loan funding to support 2011/12 (year 2) and 2012/13 (year 3) of the draft Capital Programme.
9. The Municipal Manager obtain written confirmation from the Provincial Government as to the subsidies to be allocated for LED and Library Services for the 2010/11 to 2012/13 financial years.
10. The Municipal Manager obtains written confirmation from Provincial Government regarding all unfunded and under-funded mandates from Provincial and National Government, for the 2010/11 financial year.
11. That amendments to be made to the budget related policies as set out under separate folder and including the Supply Chain Management Policy, Indigence Support Policy, Tariff Policy, Management of immovable property policy and Policy on Unforeseen and Unavoidable Expenditure.
12. That the Municipal Manager comply with all legal requirements relating to the finalization of the budget, the advertising of Council's resolution and the submission of the prescribed information to both Provincial and National Treasury.

## **2010/11 TO 2012/13 BUDGET**

This section contains an Executive Summary of the Camdeboo Municipality's Budget followed by a more detailed explanation of its Operating and Capital components over the next three years.

### **3. EXECUTIVE SUMMARY**

The 2010/11 Budget preparation commenced in August 2009 after Council approved a timetable for the IDP and Budget preparation process.

The Budget comprises both Operating and Capital Budgets, which is a requirement of the Constitution and the Municipal Finance Management Act (Act 56 of 2003). The Capital Budget generally contains new or replacement assets such as roads, vehicles, buildings, etc. The Operating budget, which is the largest component of the budget, includes the provision of services like water, electricity, refuse collection, etc.

The attached tables present an overview of the Operating and Capital Budgets, with high level tables, which provides an overall consolidated picture of the Municipality's finances. It is to be noted that the municipality has overall maintained a sound financial position as evidenced by its favourable audit outcomes over the years.

One of the objectives of the budget timetable is to ensure integration between the development of the IDP and the Budget. The IDP is the strategic plan of the Municipality and it is critical that the Budget enables the achievement of the IDP objectives. The funded register in the IDP illustrates the link between the IDP and the Budget.

The assumptions and principles in the development of this Budget are mainly based on guidelines received from the National Treasury (expenditure growth) and other external bodies such as the National Regulator of South Africa (NERSA) and South African Local Government Bargaining Council. The IDP's strategic focus areas informed the development of the Budget, in addition to assessing the relevant capacity to implement the Budget, taking affordability into account. The aforementioned guidelines were considered appropriate to inform the development of the Budget.

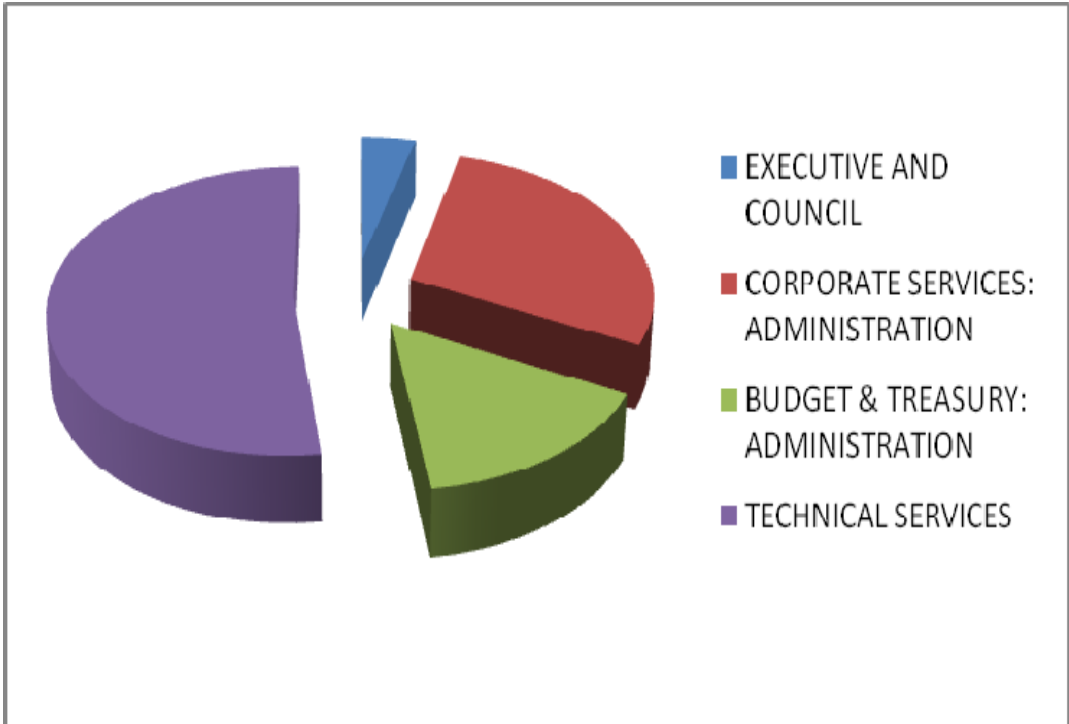
The Operating Budget totals R119.975 million, which funds the continued provision of basic services.

### 3.1 EXPENDITURE BY VOTE

The major expenditure items are employee costs (R47m), bulk electricity (R27m) and general expenses (R20m).

Vote Description	Ref	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<b>Expenditure by Vote</b>	1							
<b>Vote1 - EXECUTIVE AND COUNCIL</b>		3 392	3 755	3 901	4 003	4 892	5 103	5 404
COUNCIL GENERAL EXPENDITURE		3 282	3 665	3 793	3 872	3 503	3 720	3 939
GRANTS AND DONATIONS		110	90	108	131	53	56	60
OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	1 185	1 258	1 333
LOCAL ECONOMIC DEVELOPMENT		-	-	-	-	64	68	72
<b>Vote2 - CORPORATE SERVICES - ADMINISTRATION</b>		7 624	14 126	14 626	13 377	9 499	10 041	10 633
DIRECTOR: CORPORATE SERVICES		5 181	11 327	11 827	10 854	6 389	6 785	7 186
HUMAN RESOURCES MANAGEMENT		777	983	983	923	1 157	1 228	1 301
LIBRARY - GRAAFF-REINET		462	559	559	505	580	616	652
LIBRARY - KROONVALE		75	126	126	95	144	153	162
ART MUSEUM: HESTER RUPERT		1 129	1 131	1 131	1 001	1 184	1 258	1 332
MUNICIPAL BUILDINGS AND OFFICES								
COMMUNITY HALLS								
<b>Vote3 - CORPORATE SERVICES - COMMUNITY SERVICES</b>		13 084	15 769	20 289	17 581	21 557	22 803	24 148
HEALTH		3 807	5 093	5 093	3 407	5 862	6 225	6 593
HOUSING		5 617	7 200	7 220	6 305	7 382	7 840	8 303
PARKS, RECREATION GROUNDS AND STREETS		26	6	6	5	6	6	6
URQUART PARK		34	22	22	33	32	34	36
SWIMMING BATHS		3 034	2 998	7 498	7 435	7 497	7 962	8 432
PUBLIC TOILETS								
REFUSE REMOVAL AND WASTE MANAGEMENT		475	373	373	327	617	656	694
CEMETRIES		90	76	76	68	75	79	84
AIRPORT		2 259	2 646	2 746	2 586	2 930	3 082	3 264
COMMONAGE AND POUND		509	625	625	592	731	776	822
<b>Vote4 - PROTECTION</b>		111	115	115	132	125	133	141
FIRE BRIGADE		1 529	1 789	1 889	1 730	2 047	2 174	2 302
CIVIL DEFENCE								
TRAFFIC CONTROL		110	116	116	132	-	-	-
VEHICLE LICENCING AND TESTING								
PARKING METERS								
<b>Vote5 - FINANCE</b>		12 194	14 694	15 843	15 146	18 377	19 517	20 668
DIRECTOR: FINANCIAL SERVICES		12 194	14 694	15 843	15 146	18 377	19 517	20 668
ASSESSMENT RATES								
<b>Vote6 - INFRASTRUCTURE</b>		17 455	18 279	21 830	19 540	23 104	23 785	25 188
DIRECTOR: TECHNICAL SERVICES		1 201	2 001	2 001	1 288	2 461	2 613	2 767
PUBLIC WORKS		6 933	6 110	6 110	5 800	6 779	7 199	7 624
CONCRETE WORKS		193	241	241	231	262	279	295
WORKSHOP - MECHANICAL		429	586	586	490	564	599	634
WORKSHOP - CARPENTER		183	295	296	296	272	289	306
SEWERAGE		2 586	2 346	2 346	2 306	2 625	2 788	2 952

SANITATION		0	91	91	3	94	100	106
WATER SERVICES		5 929	6 609	10 159	9 126	9 338	9 917	10 503
<b>Vote7 - INFRASTRUCTURE - ELECTRICITY</b>		<b>27 153</b>	<b>33 651</b>	<b>37 751</b>	<b>35 802</b>	<b>39 615</b>	<b>47 332</b>	<b>57 026</b>
ELECTRICITY DISTRIBUTION		27 153	33 651	37 751	35 802	39 506	47 332	57 026
0								
<b>Total Expenditure by Vote</b>	2	<b>83 160</b>	<b>102 921</b>	<b>116 987</b>	<b>108 034</b>	<b>119 975</b>	<b>131 663</b>	<b>146 332</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>3 060</b>	<b>-</b>	<b>(14 066)</b>	<b>(5 087)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>



**EXPENDITURE BY VOTE**



### 3.2 SOURCES OF FUNDING

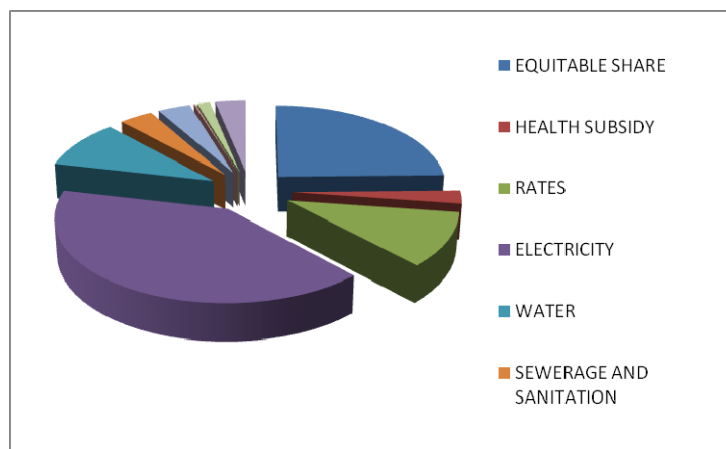
The Municipality receives its funding from many sources including property rates, services charges and government grants. The following table identifies the sources of funding for the past financial year 2008/09, the current financial year 2009/10 and the projected budgets for 2010/11 to 2012/13.

Description	Ref	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Forecast		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit of Budget	Budget Year 2010/11	Budget Year 2011/12	Budget Year 2012/13
<b>Revenue By Source</b>								
Property rates		10 086	10 086	10 086	10 086	13 099	13 573	14 373
Property rates - penalties & collection charges		837	837	837	837	850	637	675
Service charges - electricity revenue		40 117	40 117	40 117	40 117	46 691	58 701	73 836
Service charges - water revenue		8 769	8 769	8 769	8 769	8 823	9 370	9 923
Service charges - sanitation revenue		702	702	702	702	707	751	795
Service charges - refuse revenue		2 970	2 970	2 970	2 970	4 146	4 403	4 663
Service charges - other		9 175	9 210	9 210	9 210	8 245	8 761	9 621
Rental of facilities and equipment		297	318	318	318	356	351	372
Interest earned - external investments		938	938	938	938	1 224	1 034	1 095
Interest earned - outstanding debtors		670	670	670	670	918	974	1 032
Dividends received		-	-	-	-	-	-	-
Fines		523	523	523	523	554	535	566
Licences and permits		1 128	1 257	1 257	1 257	1 348	1 349	1 428
Agency services		75	75	75	75	130	138	146
Transfers recognised - operational		25 916	25 916	25 916	25 916	32 372	34 379	36 407
Other revenue		548	548	548	548	513	560	665
Gains on disposal of PPE		-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>102 751</b>	<b>102 936</b>	<b>102 936</b>	<b>102 936</b>	<b>119 975</b>	<b>135 517</b>	<b>155 600</b>
<b>Expenditure By Type</b>								
Employee related costs		43 470	44 867	44 867	44 867	48 336	51 295	54 322
Remuneration of councillors		2 347	2 347	2 347	2 347	2 158	2 292	2 427
Debt impairment		1 000	3 000	3 000	3 000	3 000	3 186	3 374
Depreciation & asset impairment		-	3 000	3 000	3 000	2 350	2 496	2 643
Finance charges		170	170	170	170	187	(27)	(28)
Bulk purchases		25 048	25 048	25 048	25 048	27 431	34 508	43 445
Other materials		-	-	-	-	-	-	-
Contracted services		538	538	538	538	564	599	635
Transfers and grants		1 590	1 635	1 635	1 635	1 914	2 012	2 130
Other expenditure		28 576	35 396	35 396	35 396	30 215	31 082	32 916
Loss on disposal of PPE		-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>102 739</b>	<b>116 002</b>	<b>116 002</b>	<b>116 002</b>	<b>116 155</b>	<b>127 443</b>	<b>141 864</b>
<b>Surplus/(Deficit)</b>								
		13	(13 066)	(13 066)	(13 066)	3 820	8 073	13 735
Transfers recognised - capital		-	(1 000)	(1 000)	(1 000)	(3 760)	(3 993)	(4 229)
Contributions recognised - capital		-	-	-	-	-	-	-
Contributed assets		-	-	-	-	(60)	-	-
		13	(14 066)	(14 066)	(14 066)	0	4 080	9 507
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>								
Taxation		-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>
Attributable to minorities		-	-	-	-	-	-	-

Surplus/(Deficit) attributable to municipality	13	(14 066)	(14 066)	(14 066)	0	4 080	9 507
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	13	(14 066)	(14 066)	(14 066)	0	4 080	9 507

It is evident from the above, that Electricity service charges, Grants and Subsidies, Water and Rates constitute the largest components of the Municipality's revenue.

#### REVENUE BY SOURCE



### 3.3 MAIN FEATURES OF THE BUDGET FOR 2010-2011

One of the main features of this budget was the consideration of whether the tariffs are reflecting the cost associated with providing the service. A comparison with neighbouring and similar-sized local authorities revealed that the Council provides services considerably cheaper than all of these municipalities. This state of affairs led to under-recovery over the years resulting in losses on economic services like electricity, refuse removal and the concrete works. Although these tariffs cannot be increased in one financial year, it is critical to close the gap between the tariff and the cost related to the tariff. If this does not happen, it will have disastrous consequences for the municipality in the long run. However, the approach should be one that considers affordability and the impact on consumers.

The moving of the Munnik's Pass refuse site will cost Council about R16m until the project is completed. This has become a priority for Council in order to comply with relevant legislation and the impact on the environment.

In spite of the introduction of the new valuation roll, the income from Rates has slowed noticeably over the current financial year. Council acknowledges the challenges associated with implementing the Municipal Property Rates Act, but has to find ways of collecting rates income on a sustainable basis. Interactions with stakeholders is ongoing in order to improve the collection rate. Property rates have been left unchanged for this financial year, except where rates were phased in.

A provision of R3 million has been budgeted for to cover the potential bad debts arising for property rates and service charges not collected. This is based on a level of payment averaging 80%.

In the past, as a result of limited funds, a number of important issues such as addressing maintenance backlogs, making adequate contributions to provisions and reserves, staffing requirements, and others were not fully covered. However, a continuation of this state of affairs will result in a breakdown of Council's assets and a complete collapse in service delivery. In relation to maintenance backlogs, the full extent of the backlogs should be determined. In the meantime, adequate resources should be allocated to repairs and maintenance. The 2010/11 budget makes provision for increased allocations to deal with the maintenance of infrastructure.

The programme for the assistance of the poor (Indigent subsidy), provides for the following benefits to poor households in the Municipality:

- Free 6kl of water p.m.
- Free basic sanitation
- Free 50kwh electricity p.m.
- Free basic refuse removal
- Property rates subsidy

Out of approximately 11 000 households, some 4500 households receive the aforementioned assistance. The total cost for free basic services currently amounts to R6.25 m in 2010/11 and R6.7m and R7.0m respectively in the outer years.

It is to be noted that external loan financing in the amount of R23.6m will be raised to support the 2010/11 Capital Budget. These loans will be secured by the conditional grants receivable in the two outer years. The building of new houses necessitated an increase on infrastructure spending. These

loans will not impact the general rates and tariffs of the municipality and are subject to approval by National Treasury.

The budget related policies as outlined has been adhered to in the development of the budget, whilst continuous monitoring of budget performance is possible through the Service Delivery and Budget Implementation Plan.

### **3.4 HIGH LEVEL PERFORMANCE OBJECTIVES FOR 2010/11**

The more significant performance objectives, which informed the preparation of the budget is set out in the Service Delivery and Budget Implementation Plan, a draft of which is hereby submitted to Council.

### **3.5 BUDGET STRATEGY AND ASSUMPTIONS**

- (a) Considering National Treasury's guideline for year-on-year increases in expenditure of 5.7% at the time, the annual increase for 2010/11 draft Operating Budget be limited to the following and be reviewed during the process, if considered necessary:
- The overall increases in operating expenditure be limited to 5.7%
  - The overall increase in human resource costs be restricted to the SALGBC determined agreement of the average CPIX percentage for the twelve month period, February 2009 to January 2010, as published by Statistics South Africa, plus 1.5% (salary increases have been determined at 10% in the 2010/11 financial year to provide for the previous year's agreement)
- (b) Rates and tariffs be restricted to 6% plus 2% for growth, except where Council has significant under-recovery of cost on economic services. In such cases that the cost-reflective tariff be phased in over the next few years.
- (c) The Executive Directors prepare the Operating and Capital Budgets aligned to the IDP and that this be supported by the SDBIP's of the Executive Directors before final approval of the Budget.
- (d) That Council initiate the appropriating of income to the Capital Replacement Reserve as stated in the Budget.

### **Budget assumptions**

Budget assumptions/parameters are determined in advance of the budget process to allow budgets to be constructed to support the achievement of the longer-term financial and strategic targets.

The municipal fiscal environment is influenced by a variety of macro-economic control measures. National Treasury provides guidelines on the ceiling of year-on-year increases in the total Operating Budget , whilst NERSA regulates electricity tariff increases. Various government departments also affect municipal service delivery through the level of grants and subsidies.

The principles and priorities included in the IDP directly informed the compilation of the Budget.

### **3.5 OTHER INFORMATION**

See Budget Tables

### **4. BUDGET TABLES**

Description	2008/09	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure Framework		
	Audited Out	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit out	Budget Year 1	Budget Year 2	Budget Year 3
<b>R thousands</b>								
<b>Financial Performance</b>								
Property rates	10 983	10 923	10 923	10 923	10 923	13 949	14 210	15 048
Service charges	42 685	61 734	61 768	61 768	61 768	68 613	81 987	98 839
Investment revenue	1 259	938	938	938	938	1 224	1 034	1 095
Transfers recognised - operational	17 323	25 916	25 916	25 916	25 916	32 372	34 379	36 407
Other own revenue	3 862	3 240	3 391	3 391	3 391	3 817	3 907	4 210
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>76 112</b>	<b>102 751</b>	<b>102 936</b>	<b>102 936</b>	<b>102 936</b>	<b>119 975</b>	<b>135 517</b>	<b>155 600</b>
Employee costs	37 794	43 470	44 867	44 867	44 867	48 336	51 295	54 322
Remuneration of councillors	2 005	2 347	2 347	2 347	2 347	2 158	2 292	2 427
Depreciation & asset impairment	-	-	3 000	3 000	3 000	2 350	2 496	2 643
Finance charges	145	170	170	170	170	187	(27)	(28)
Materials and bulk purchases	18 520	25 048	25 048	25 048	25 048	27 431	34 508	43 445
Transfers and grants	1 895	1 590	1 635	1 635	1 635	1 914	2 012	2 130
Other expenditure	30 528	30 114	38 935	38 935	38 935	33 780	34 868	36 925
<b>Total Expenditure</b>	<b>90 886</b>	<b>102 739</b>	<b>116 002</b>	<b>116 002</b>	<b>116 002</b>	<b>116 155</b>	<b>127 443</b>	<b>141 864</b>
<b>Surplus/(Deficit)</b>	<b>(14 774)</b>	<b>13</b>	<b>(13 066)</b>	<b>(13 066)</b>	<b>(13 066)</b>	<b>3 820</b>	<b>8 073</b>	<b>13 735</b>
Transfers recognised - capital	-	-	(1 000)	(1 000)	(1 000)	(3 760)	(3 993)	(4 229)
Contributions recognised - capital & contributed assets	-	-	-	-	-	(60)	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(14 774)</b>	<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(14 774)</b>	<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>
<b>Capital expenditure &amp; funds sources</b>								
<b>Capital expenditure</b>	-	-	-	-	-	47 967	16 116	31 907
Transfers recognised - capital	-	-	-	-	-	11 724	6 934	12 657
Public contributions & donations	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	23 593	(2 875)	10 650
Internally generated funds	-	-	-	-	-	12 650	12 057	8 600
<b>Total sources of capital funds</b>	-	-	-	-	-	<b>47 967</b>	<b>16 116</b>	<b>31 907</b>
<b>Financial position</b>								
Total current assets	68 279	58 543	58 543	58 543	58 543	65 787	73 131	81 354
Total non current assets	39 280	45 221	45 221	45 221	45 221	57 264	66 073	75 952
Total current liabilities	57 759	43 765	43 765	43 765	43 765	54 586	62 774	72 191
Total non current liabilities	19 767	22 732	22 732	22 732	22 732	28 415	32 677	37 579
Community wealth/Equity	34 626	56 823	42 744	42 744	42 744	71 013	85 745	103 421
<b>Cash flows</b>								
Net cash from (used) operating	1 412	43 909	43 226	43 226	43 226	35 996	49 813	64 363
Net cash from (used) investing	(157)	(98)	(98)	(98)	(98)	(48 030)	(16 190)	(31 991)
Net cash from (used) financing	(46)	(48)	(48)	(48)	(48)	23 414	3 544	10 414
<b>Cash/cash equivalents at the year end</b>	<b>39 869</b>	<b>43 762</b>	<b>43 079</b>	<b>43 079</b>	<b>43 079</b>	<b>11 379</b>	<b>48 547</b>	<b>91 333</b>
<b>Cash backing/surplus reconciliation</b>								
Cash and investments available	45 037	50 678	50 678	50 678	50 678	55 960	61 829	68 357
Application of cash and investments	21 995	33 891	29 302	35 302	24 802	41 928	46 428	45 724
<b>Balance - surplus (shortfall)</b>	<b>23 043</b>	<b>16 788</b>	<b>21 376</b>	<b>15 376</b>	<b>25 876</b>	<b>14 032</b>	<b>15 401</b>	<b>22 633</b>
<b>Asset management</b>								
Asset register summary (WDV)	-	-	-	-	47 967	47 967	64 083	95 989
Depreciation & asset impairment	-	-	3 000	3 000	2 350	2 350	2 496	2 643
Renewal of Existing Assets	-	-	-	-	-	-	-	-
Repairs and Maintenance	2 901	3 794	3 922	3 922	6 162	6 162	6 280	6 650

Standard Classification Description	Ref	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expend Framework		
		Audited Out	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1	Budget Year +2
<b>Revenue – Standard</b>								
<i>Governance and administration</i>		29 941	35 762	35 762	35 762	45 537	47 490	50 292
Executive and council		14	–	–	–	25	27	28
Budget and treasury office		29 806	35 739	35 739	35 739	45 490	47 441	50 240
Corporate services		121	23	23	23	22	23	25
<i>Community and public safety</i>		4 811	4 889	5 053	5 053	5 698	5 801	6 143
Community and social services		182	182	214	214	504	442	468
Sport and recreation		64	71	71	71	84	68	72
Public safety		1 921	1 725	1 856	1 856	2 068	2 061	2 183
Housing		1	2	2	2	1	1	2
Health		2 643	2 910	2 910	2 910	3 040	3 228	3 418
<i>Economic and environmental services</i>		332	279	300	300	451	446	472
Planning and development		261	220	241	241	347	363	384
Road transport		71	59	59	59	105	83	88
Environmental protection		–	–	–	–	–	–	–
<i>Trading services</i>		44 666	61 821	61 821	61 821	68 289	81 780	98 692
Electricity		28 256	41 518	41 518	41 518	48 263	60 712	76 381
Water		10 045	11 951	11 951	11 951	12 266	12 826	13 583
Waste water management		4 062	5 382	5 382	5 382	3 608	3 831	4 057
Waste management		2 303	2 970	2 970	2 970	4 152	4 410	4 670
<i>Other</i>		–	–	–	–	–	–	–
<b>Total Revenue – Standard</b>		<b>79 751</b>	<b>102 751</b>	<b>102 936</b>	<b>102 936</b>	<b>119 975</b>	<b>135 517</b>	<b>155 600</b>
<b>Expenditure – Standard</b>								
<i>Governance and administration</i>		19 398	29 756	31 570	31 570	29 709	31 179	33 019
Executive and council		3 392	3 735	3 901	3 901	4 892	5 103	5 404
Budget and treasury office		10 825	14 694	15 843	15 843	18 377	19 291	20 430
Corporate services		5 181	11 327	11 827	11 827	6 439	6 785	7 186
<i>Community and public safety</i>		13 513	16 882	17 089	17 089	18 938	20 000	21 180
Community and social services		1 879	2 106	2 118	2 118	2 575	2 732	2 893
Sport and recreation		5 678	7 203	7 248	7 248	7 443	7 880	8 345
Public safety		2 149	2 526	2 630	2 630	3 005	3 162	3 348
Housing		–	–	–	–	–	–	–
Health		3 807	5 047	5 093	5 093	5 915	6 225	6 593
<i>Economic and environmental services</i>		10 178	10 423	10 481	10 481	11 654	12 237	12 959
Planning and development		3 136	4 198	4 255	4 255	4 776	5 038	5 335
Road transport		7 043	6 225	6 226	6 226	6 879	7 199	7 624
Environmental protection		–	–	–	–	–	–	–
<i>Trading services</i>		33 602	45 678	57 861	57 861	59 674	68 020	78 935
Electricity		27 169	33 651	37 767	37 767	39 540	47 252	56 942
Water		5 929	6 700	10 250	10 250	9 978	10 018	10 609
Waste water management		2 586	2 332	2 346	2 346	2 652	2 788	2 952
Waste management		(2 082)	2 995	7 498	7 498	7 504	7 962	8 432
<i>Other</i>		–	–	–	–	–	–	–
<b>Total Expenditure – Standard</b>		<b>76 691</b>	<b>102 739</b>	<b>117 002</b>	<b>117 002</b>	<b>119 975</b>	<b>131 437</b>	<b>146 093</b>
<b>Surplus/(Deficit) for the year</b>		<b>3 060</b>	<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>

Vote Description R thousand	Ref	2008	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure F		
		Audited O	Original B	Adjusted B	Full Year F	Budget Year	Budget Year +	Budget Year +
<b>Revenue by Vote</b>								
10 - EXECUTIVE & COUNCIL								
12 - CORPORATE SERVICES - ADMINISTRATION								
13 - CORPORATE SERVICES - COMMUNITY SERVICES								
14 - CORPORATE SERVICES - PROTECTION								
16 - FINANCIAL SERVICES								
18 - TECHNICAL SERVICES - ENGINEERING								
19 - TECHNICAL SERVICES - ELECTRICAL								
<b>Total Revenue by Vote</b>								
<b>Expenditure by Vote to be appropriated</b>								
10 - EXECUTIVE & COUNCIL								
12 - CORPORATE SERVICES - ADMINISTRATION								
13 - CORPORATE SERVICES - COMMUNITY SERVICES								
14 - CORPORATE SERVICES - PROTECTION								
16 - FINANCIAL SERVICES								
18 - TECHNICAL SERVICES - ENGINEERING								
19 - TECHNICAL SERVICES - ELECTRICAL								
<b>Total Expenditure by Vote</b>		76 691	102 739	117 002	117 002	119 975	131 437	146 093
<b>Surplus/(Deficit) for the year</b>		3 060	13	(14 066)	(14 066)	0	4 080	9 507



Description	Ref	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure F		
		Original B	Adjusted B	Full Year F	Pre-audit o	Budget Year	Budget Year +	Budget Year +
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates		10 086	10 086	10 086	10 086	13 099	13 573	14 373
Property rates - penalties & collection charges		837	837	837	837	850	637	675
Service charges - electricity revenue		40 117	40 117	40 117	40 117	46 691	58 701	73 836
Service charges - water revenue		8 769	8 769	8 769	8 769	8 823	9 370	9 923
Service charges - sanitation revenue		702	702	702	702	707	751	795
Service charges - refuse revenue		2 970	2 970	2 970	2 970	4 146	4 403	4 663
Service charges – other		9 175	9 210	9 210	9 210	8 245	8 761	9 621
Rental of facilities and equipment		297	318	318	318	356	351	372
Interest earned - external investments		938	938	938	938	1 224	1 034	1 095
Interest earned - outstanding debtors		670	670	670	670	918	974	1 032
Dividends received		-	-	-	-	-	-	-
Fines		523	523	523	523	554	535	566
Licences and permits		1 128	1 257	1 257	1 257	1 348	1 349	1 428
Agency services		75	75	75	75	130	138	146
Transfers recognised – operational		25 916	25 916	25 916	25 916	32 372	34 379	36 407
Other revenue		548	548	548	548	513	560	665
Gains on disposal of PPE		-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contribu</b>		<b>102 751</b>	<b>102 936</b>	<b>102 936</b>	<b>102 936</b>	<b>119 975</b>	<b>135 517</b>	<b>155 600</b>
<b>Expenditure By Type</b>								
Employee related costs		43 470	44 867	44 867	44 867	48 336	51 295	54 322
Remuneration of councillors		2 347	2 347	2 347	2 347	2 158	2 292	2 427
Debt impairment		1 000	3 000	3 000	3 000	3 000	3 186	3 374
Depreciation & asset impairment		-	3 000	3 000	3 000	2 350	2 496	2 643
Finance charges		170	170	170	170	187	(27)	(28)
Bulk purchases		25 048	25 048	25 048	25 048	27 431	34 508	43 445
Other materials		-	-	-	-	-	-	-
Contracted services		538	538	538	538	564	599	635
Transfers and grants		1 590	1 635	1 635	1 635	1 914	2 012	2 130
Other expenditure		28 576	35 396	35 396	35 396	30 215	31 082	32 916
Loss on disposal of PPE		-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>102 739</b>	<b>116 002</b>	<b>116 002</b>	<b>116 002</b>	<b>116 155</b>	<b>127 443</b>	<b>141 864</b>
<b>Surplus/(Deficit)</b>		<b>13</b>	<b>(13 066)</b>	<b>(13 066)</b>	<b>(13 066)</b>	<b>3 820</b>	<b>8 073</b>	<b>13 735</b>
Transfers recognised – capital		-	(1 000)	(1 000)	(1 000)	(3 760)	(3 993)	(4 229)
Contributions recognised – capital		-	-	-	-	-	-	-
Contributed assets		-	-	-	-	(60)	-	-
		13	(14 066)	(14 066)	(14 066)	0	4 080	9 507
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>								
Taxation		-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>		<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>
Attributable to minorities		-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>		<b>13</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>(14 066)</b>	<b>0</b>	<b>4 080</b>	<b>9 507</b>

Vote Description	Ref	2010/11 Medium Term Revenue & Expenditure Framework		
		Budget Year	Budget Year +	Budget Year +
<b>R thousand</b>				
<b>Capital expenditure – Vote</b>				
<b>Multi-year expenditure to be appropriated</b>				
10 - EXECUTIVE & COUNCIL				
12 - CORPORATE SERVICES - ADMINISTRATION				
13 - CORPORATE SERVICES - COMMUNITY SERVICES				
14 - CORPORATE SERVICES - PROTECTION				
16 - FINANCIAL SERVICES				
18 - TECHNICAL SERVICES - ENGINEERING				
19 - TECHNICAL SERVICES - ELECTRICAL				
Example 8 - Vote8				
Example 9 - Vote9				
Example 10 - Vote10				
Example 11 - Vote11				
Example 12 - Vote12				
Example 13 - Vote13				
Example 14 - Vote14				
Example 15 - Vote15				
<b>Capital multi-year expenditure sub-total</b>		<b>26 971</b>	<b>4 008</b>	<b>25 636</b>
<b>Single-year expenditure to be appropriated</b>				
10 - EXECUTIVE & COUNCIL				
12 - CORPORATE SERVICES - ADMINISTRATION				
13 - CORPORATE SERVICES - COMMUNITY SERVICES				
14 - CORPORATE SERVICES - PROTECTION				
16 - FINANCIAL SERVICES				
18 - TECHNICAL SERVICES - ENGINEERING				
19 - TECHNICAL SERVICES - ELECTRICAL				
Example 8 - Vote8				
Example 9 - Vote9				
Example 10 - Vote10				
Example 11 - Vote11				
Example 12 - Vote12				
Example 13 - Vote13				
Example 14 - Vote14				
Example 15 - Vote15				
<b>Capital single-year expenditure sub-total</b>				
<b>Total Capital Expenditure - Vote</b>				
<b>Capital Expenditure - Standard</b>				
<b>Governance and administration</b>		<b>1 091</b>	<b>416</b>	<b>136</b>
Executive and council		–	–	–
Budget and treasury office		160	80	–
Corporate services		931	336	136
<b>Community and public safety</b>		<b>2 930</b>	<b>2 140</b>	<b>2 260</b>
Community and social services		180	30	30
Sport and recreation		510	1 750	1 900
Public safety		240	360	330
Housing		2 000	–	–
Health		–	–	–
<b>Economic and environmental services</b>		<b>7 378</b>	<b>4 770</b>	<b>5 113</b>
Planning and development		5 778	1 570	3 413
Road transport		1 600	3 200	1 700
Environmental protection		–	–	–

<i>Trading services</i>		36 568	8 790	24 398
Electricity		5 228	4 785	710
Water		9 702	1 007	920
Waste water management		21 638	2 998	22 768
Waste management		-	-	-
<i>Other</i>		-	-	-
<b>Total Capital Expenditure - Standard</b>		<b>47 967</b>	<b>16 116</b>	<b>31 907</b>
<b>Funded by:</b>				
National Government		11 724	6 934	12 657
Provincial Government		-	-	-
District Municipality		-	-	-
Other transfers and grants		-	-	-
<b>Transfers recognised - capital</b>		<b>11 724</b>	<b>6 934</b>	<b>12 657</b>
<b>Public contributions &amp; donations</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Borrowing</b>		<b>23 593</b>	<b>(2 875)</b>	<b>10 650</b>
<b>Internally generated funds</b>		<b>12 650</b>	<b>12 057</b>	<b>8 600</b>
<b>Total Capital Funding</b>		<b>47 967</b>	<b>16 116</b>	<b>31 907</b>

Description	Ref	2008/09	Current Year 2009/10				2010/11 Medium Term Revenue & Expend Framework		
		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit Outcome	Budget Year 2010/11	Budget Year 2011/12	Budget Year 2012/13
<b>ASSETS</b>									
<b>Current assets</b>									
Cash		10 639	13 253	13 253	13 253	13 253	15 241	17 528	20 157
Call investment deposits		34 398	37 425	37 425	37 425	37 425	40 718	44 301	48 200
Consumer debtors		23 274	7 830	7 830	7 830	7 830	9 787	11 255	12 943
Other debtors		15	23	23	23	23	26	30	34
Current portion of long-term receivables		-	-	-	-	-	-	-	-
Inventory		(47)	13	13	13	13	15	17	20
<b>Total current assets</b>		<b>68 279</b>	<b>58 543</b>	<b>58 543</b>	<b>58 543</b>	<b>58 543</b>	<b>65 787</b>	<b>73 131</b>	<b>81 354</b>
<b>Non current assets</b>									
Long-term receivables		328	426	426	426	426	490	563	648
Investments		-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-
Investment in Associate		-	-	-	-	-	-	-	-
Property, plant and equipment		38 952	44 795	44 795	44 795	44 795	55 993	64 393	74 051
Agricultural		-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-
Intangible		-	-	-	-	-	781	1 117	1 253
Other non-current assets		-	-	-	-	-	-	-	-
<b>Total non current assets</b>		<b>39 280</b>	<b>45 221</b>	<b>45 221</b>	<b>45 221</b>	<b>45 221</b>	<b>57 264</b>	<b>66 073</b>	<b>75 952</b>
<b>TOTAL ASSETS</b>		<b>107 559</b>	<b>103 764</b>	<b>103 764</b>	<b>103 764</b>	<b>103 764</b>	<b>123 052</b>	<b>139 204</b>	<b>157 306</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft		-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-
Consumer deposits		1 145	1 193	1 193	1 193	1 193	1 372	1 578	1 814
Trade and other payables		17 423	20 037	20 037	20 037	20 037	25 046	28 803	33 123
Provisions		39 191	22 535	22 535	22 535	22 535	28 169	32 394	37 253
<b>Total current liabilities</b>		<b>57 759</b>	<b>43 765</b>	<b>43 765</b>	<b>43 765</b>	<b>43 765</b>	<b>54 586</b>	<b>62 774</b>	<b>72 191</b>
<b>Non current liabilities</b>									
Borrowing		171	197	197	197	197	246	283	325
Provisions		19 596	22 535	22 535	22 535	22 535	28 169	32 394	37 253
<b>Total non current liabilities</b>		<b>19 767</b>	<b>22 732</b>	<b>22 732</b>	<b>22 732</b>	<b>22 732</b>	<b>28 415</b>	<b>32 677</b>	<b>37 579</b>
<b>TOTAL LIABILITIES</b>		<b>77 526</b>	<b>66 496</b>	<b>66 496</b>	<b>66 496</b>	<b>66 496</b>	<b>83 001</b>	<b>95 451</b>	<b>109 769</b>
<b>NET ASSETS</b>		<b>30 033</b>	<b>37 267</b>	<b>37 267</b>	<b>37 267</b>	<b>37 267</b>	<b>40 050</b>	<b>43 752</b>	<b>47 537</b>
<b>COMMUNITY WEALTH/EQUITY</b>									
Accumulated Surplus/(Deficit)		(21 433)	(7 645)	(21 724)	(21 724)	(21 724)	(9 573)	(6 928)	(3 153)
Reserves		56 059	64 468	64 468	64 468	64 468	80 585	92 673	106 574
Minorities' interests		-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>		<b>34 626</b>	<b>56 823</b>	<b>42 744</b>	<b>42 744</b>	<b>42 744</b>	<b>71 013</b>	<b>85 745</b>	<b>103 421</b>

Description	Ref	2008/	Current Year 2009/10				2010/11 Medium Term Revenue & Expenditure F		
		Audited Ou	Original B	Adjusted E	Full Year Fc	Pre-audit o	Budget Year	Budget Year +	Budget Year +
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Ratepayers and other		36 503	89 658	89 843	89 843	89 843	82 604	96 970	114 645
Government - operating		20 761	25 916	25 916	25 916	25 916	32 372	34 379	36 407
Government - capital		-	-	-	-	-	-	-	-
Interest		1 629	1 608	1 608	1 608	1 608	2 142	2 009	2 127
Dividends		-	-	-	-	-	-	-	-
<b>Payments</b>									
Suppliers and employees		(57 481)	(73 274)	(74 142)	(74 142)	(74 142)	(81 122)	(83 545)	(88 816)
Finance charges		-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>1 412</b>	<b>43 909</b>	<b>43 226</b>	<b>43 226</b>	<b>43 226</b>	<b>35 996</b>	<b>49 813</b>	<b>64 363</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-
Decrease (increase) in non-current debtors		(157)	(98)	(98)	(98)	(98)	(64)	(73)	(84)
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-
<b>Payments</b>									
Capital assets		-	-	-	-	-	(47 967)	(16 116)	(31 907)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(157)</b>	<b>(98)</b>	<b>(98)</b>	<b>(98)</b>	<b>(98)</b>	<b>(48 030)</b>	<b>(16 190)</b>	<b>(31 991)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans		-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	23 593	3 750	10 650
Increase (decrease) in consumer deposits		(46)	(48)	(48)	(48)	(48)	(179)	(206)	(237)
<b>Payments</b>									
Repayment of borrowing		-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(46)</b>	<b>(48)</b>	<b>(48)</b>	<b>(48)</b>	<b>(48)</b>	<b>23 414</b>	<b>3 544</b>	<b>10 414</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		<b>1 210</b>	<b>43 762</b>	<b>43 079</b>	<b>43 079</b>	<b>43 079</b>	<b>11 379</b>	<b>37 168</b>	<b>42 786</b>
Cash/cash equivalents at the year begin:		38 660	-	-	-	-	-	11 379	48 547
Cash/cash equivalents at the year end:		39 869	43 762	43 079	43 079	43 079	11 379	48 547	91 333

Description	Ref	2008/	Current Year 2009/10				2010/11 Medium Term Revenue & Expend Framework		
		Audited Ou	Original B	Adjusted E	Full Year F	Pre-audit o	Budget Year	Budget Year +	Budget Year +
<b>R thousand</b>									
<b><u>Cash and investments available</u></b>									
Cash/cash equivalents at the year end		39 869	43 762	43 079	43 079	43 079	11 379	48 547	91 333
Other current investments > 90 days		5 168	6 916	7 599	7 599	7 599	44 580	13 282	(22 976)
Non current assets – Investments		–	–	–	–	–	–	–	–
<b>Cash and investments available:</b>		<b>45 037</b>	<b>50 678</b>	<b>50 678</b>	<b>50 678</b>	<b>50 678</b>	<b>55 960</b>	<b>61 829</b>	<b>68 357</b>
<b><u>Application of cash and investments</u></b>									
Unspent conditional transfers		10 882	12 514	12 514	12 514	12 514	15 642	17 989	20 687
Unspent borrowing		–	–	–	–	–	–	–	–
Statutory requirements		–	–	–	–	–	–	–	–
Other working capital requirements		6 368	12 289	12 289	12 289	12 289	15 786	17 940	20 612
Other provisions		4 745	9 088	4 500	10 500	–	10 500	10 500	4 425
Long term investments committed		–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments		–	–	–	–	–	–	–	–
<b>Total Application of cash and investments:</b>		<b>21 995</b>	<b>33 891</b>	<b>29 302</b>	<b>35 302</b>	<b>24 802</b>	<b>41 928</b>	<b>46 428</b>	<b>45 724</b>
<b>Surplus(shortfall)</b>		<b>23 043</b>	<b>16 788</b>	<b>21 376</b>	<b>15 376</b>	<b>25 876</b>	<b>14 032</b>	<b>15 401</b>	<b>22 633</b>



## Camdeboo Municipality Schedule of Key Deadlines - IDP & Budget 2010-2011 Budget Year

<u>Date</u>	<u>Action</u>	<u>Reference</u>	<u>Responsibility</u>
<b>August 2009</b>	<b>Plan &amp; Prepare</b>		
17	Review previous year's budget process		Mayor & BSC
25	Table in Council Budget & IDP Time Schedule	MFMA 21(1)(b) & 53 (1)(b) MSA s34	Mayor & BSC
25	Establish Committees and consultation forums	MFMA guidance	Mayor & BSC
<b>Sept 2009</b>	<b>Consult &amp; review</b>		
1	Publicise schedule on website	MFMA guidance	Accounting Officer
1	Implementation of IDP & Budget key deadlines	MFMA guidance	Accounting Officer
30	Review provincial & national government sector and strategic plans	MFMA Guidance	Mayor & BSC
From 1 <sup>st</sup>	Consult with community on changing needs and expectations	MSA ch4 as amended	Mayor & BSC
<b>October 2009</b>	<b>Review and update</b>		
23	Review and update budget related policies	MFMA Guidance	Accounting Officer
30	Evaluate revenue projections for next budget year, proposed rates and service charges	MFMA Guidance	Accounting Officer
30	Review of potential price increases Of bulk resources (electricity)	MFMA s42	Accounting Officer
<b>Nov 2009</b>	<b>Conclude &amp; confirm</b>		
23	Engage with national & provincial Sector departments on alignment with municipal plans	MFMA Guidance	Accounting Officer
30	Conclude initial community consultation on priorities	MSA ch4	Mayor & BSC
30	Identify government allocations to municipality	MFMA Guidance	Accounting Officer
30	Commence preparation of Departmental plans & SDBIP aligned to IDP and community inputs	MFMA Guidance	Accounting Officer
<b>Dec 2009</b>	<b>Draft &amp; discuss</b>		
3	Conclude first budget draft and Policies for council discussion	MFMA Guidance	Accounting Officer
8	Community and stakeholder consultation on inputs, financial models, impact on tariffs and charges	MSA ch4 as amended	Accounting Officer
11	Management discussion and debate on estimated plans and resources	MFMA Guidance	Accounting Officer
3	Council discussion and debate on estimated plans and resources	MFMA s53	Mayor & BSC
<b>January 2010</b>	<b>Finalise</b>		
	Finalise inputs from bulk providers (Eskom)	MFMA Guidance	Accounting Officer

<b>Date</b>	<b>Action</b>	<b>Reference</b>	<b>Responsibility</b>
18	Finalise first draft of departmental plans and SDBIP for review against strategic priorities	MFMA Guidance	Accounting Officer
	Note the President's "State of the Nation" address for budget priorities	MFMA Guidance	Mayor & BSC
29	Finalise detailed Capital & Operational Budgets & align to IDP And draft SDBIP	MFMA Guidance	Accounting Officer
29	Report to Council on status of Budget – reinforce upcoming process on budget approval & oversight	MFMA Guidance	Mayor & BSC
<b>Feb 2010</b>	<b>Note</b>		
26	Note National & Provincial Allocations to municipality for Incorporation in budget	MFMA Guidance	Accounting Officer
<b>March 2010</b>	<b>Transfers and tabling</b>		
8	Receive Bulk resource providers' price increases	MFMA s42	Accounting Officer
15	Incorporate transfers to and from municipalities	MFMA s37(2)	Accounting Officer
18	Print and distribute all documents prior to meeting of budget tabling	MFMA Guidance	Accounting Officer
25	Table in Council the annual budget and all supporting documentation	MFMA s16(2); s17 & s87(3)	Mayor & BSC
29	Submit tabled budget to Treasury and affected organs of state	MFMA s22	Accounting Officer
29	Publicise the tabled budget and supporting documentation	MFMA s22	Accounting Officer
<b>April 2010</b>	<b>Consult &amp; Confirm</b>		
1 <sup>st</sup> -	Public hearings	MFMA s23; s24 MSA ch 4 as amended	Mayor & BSC
12 -	Meetings with Wards:	MFMA s23	Ward Councillors
20	Confirm provincial & national budget allocations	MFMA Guidance	Accounting Officer
23	Review provincial and national Legislation for new reporting Requirements and deadlines	New	Accounting Officer
30	Consider views of community and Stakeholders and, if needed, revise budget and table amendments for council consideration	MFMA s23(1)&(2)	Accounting Officer Mayor & BSC
<b>May 2010</b>	<b>Consider</b>		
20	Assist mayor in preparing final budget documentation for approval by council	MFMA s68	Accounting Officer
20	Review any comments from National or Provincial government Or organ of state	MFMA s68	Accounting Officer
21	Print and distribute budget documentation, draft IDP and SDBIP	MFMS Guidance	Accounting Officer
28	Consider approval of the annual Budget	MFMA s24(1)	Council



<u>Date</u>	<u>Action</u>	<u>Reference</u>	<u>Responsibility</u>
<b>June 2010</b>	<b>Approve</b>		
17	Approve annual budget by council Resolution (including taxes, tariffs, measurable performance object's, changes to IDP and budget related policies, SDBIP and LTC's where appropriate	MFMA s16(1), s24(2) & s53(1)(c)(ii)	Council
24	Publicise approved budget and submit to Treasury	MFMA s75	Accounting Officer

## 2.2 Priorities and linkages to the IDP

The Integrated Development Plan (IDP) determines and prioritises the needs of the community. The 2010/11 to 2012/13 Operating and Capital Budgets were prepared in accordance with the IDP. The key strategic focus areas of the IDP are as follows:

- Municipal transformation and development
- Service delivery and infrastructure development
- Local economic development
- Financial sustainability and viability
- Good governance and public participation

The abovementioned strategic focus areas informed the preparation of the Budget. After the tabling of the budget, a series of meetings were held throughout the municipal area to consult with the communities and other stakeholders on how the draft budget addresses the IDP priorities and objectives.

Below is a table, which illustrates the link between the Capital Budget and the IDP.

	<b>Municipal Transformation and development</b>	<b>Service delivery and development</b>	<b>Local Economic development</b>	<b>Financial sustainability and viability</b>	<b>Good governance and public participation</b>	<b>Total</b>
<b>2010/11</b>						
Capital Exp	R3 375 000	R41 261 000		R708 000	R140 000	R47 139 000
Operational Exp						
<b>Total</b>						
<b>2011/12</b>						
Capital Exp	R2 490 000	R15 050 000		R531 000	R150 000	R21 266 000
Operational Exp						
<b>Total</b>						
<b>2012/13</b>						
Capital Exp	R2 720 000	R26 406 000		R176 000	R80 000	R30 912 000
Operational Exp						
<b>Total</b>						

*\*Outstanding Amounts are reflected in the SDBIP*

## 2.3 Measurable Performance Objectives and indicators

Refer to the SDBIP

## 2.4 Overview of budget related policies

The MFMA and the Budget and Reporting Regulations require budget related policies were reviewed, and where applicable, updated.

A review of the existing budget related policies indicated that changes were required in some of the policies. The following budget related policies are hereby submitted to Council for adoption after reviewing:

- Supply Chain Management Policy
- Indigence Support Policy
- Tariff Policy
- Policy on Management of Immovable Property
- Policy on Unforeseen and Unavoidable Expenditure

The Funds and Reserves policy, as well as the Borrowing Policy is still to be finalised for approval.

## 2.5 Overview of Budget Assumptions

The following key assumptions underpinned the preparation of the budget:

	2010/11	2011/12	2012/13
<b>Revenue</b>	%	%	%
Water tariff increases	15	6	6
Sanitation tariff increases	20	8	8
Refuse tariff increases	40	15	10
Electricity tariff increases	29.4	19	19
Revenue collection rates	80	80	80
<b>Expenditure</b>			
Total expenditure increase allowed	6.0	6.0	6.0
Salary increase	10	10.5	11
Increase in repairs and maintenance	112	20	20
Increase in bulk purchases of electricity	24.8	25.8	25.9

## 2.6 Overview of budget funding

The budgets are balanced, funded from municipal revenues, as well as grants and subsidies from Provincial and National spheres of government. The Municipality operated within the approved budget and maintains a positive cash and investment position. The revenue collection level of 75% is not desirable and needs to be improved. Plans are afoot to improve this rate to at least 80%.

Although most of the capital projects will be funded from conditional grants, the municipality will have to borrow against conditional grants for outer years to ensure infrastructure development of R23,6m. The contribution from own revenue will be R12,7m which is substantial, given available resources, but very little compared to the demand for service delivery.

## 2.7 Expenditure on allocations and grant programmes

None

## 2.8 Allocations and grants made by the municipality

The Municipality makes the following grants for 2010/11 budget year:

SPCA – Graaff-Reinet	R18 000
Local Tourism Forum	R120 000

## 2.9 Councillors allowances and employee benefits

Councilor	Total Remuneration	Phone allowance	Total
Mayor	R314 406	R11 735	R326 141
Councillors	R1 714 933	R117 348	R1 832 281
<b>Total</b>	<b>R2 029 339</b>	<b>R129 083</b>	<b>R2 158 422</b>

## 2.10 Contracts having future budgetary implications

The municipality has no current contracts with future budgetary implications.

## 2.11 Capital expenditure details

IDP REF	PROJECT NAME	WARD LOCALITY	DEPT	BUDGET			SOURCE
				2010/11	2011/12	2012/13	
<b>HUMAN SETTLEMENTS</b>							
IDP -23	FALLEN HOUSES Rebuild including the moving of electricity meters (Linked to external programme)	All	Managers: Admin ; Eng DHS	2 000 000		-	Own Housing Fund
<b>STREET AND STORMWATER</b>							
IDP-152	<b>WORK CREATION PROJECT CONSTRUCTION</b>	All	Manager: Engineering Services & Infrastructure	870 000	1 500 000	1 500 000	EPWP
<b>WATER</b>							
IDP-066	WATER RETICULATION Upgrading & Construction (Existing & new Housing extensions)	All	Manager: Engineering Services & Infrastructure	4 877 790	-	-	Loan
IDP -696	Review of Water Development Plan	All	Manager: Engineering Services & Infrastructure	175 000	1 375 000	995 000	DWAF
IDP -753	Water Conservation and Demand Management Plan	All	Manager Engineering Services & Infrastructure	250 000			DWAF
IDP-788	Water Treatment Works 2 (NB) Reservoir ( Nieu Bethesda augmentation)	Manger: PMU	DWAF Grant  Loan against Counter Funding 12/1	8 172 454			Loan
<b>ELECTRIFICATION (Bulk &amp; Reticulation)</b>							
IDP-775	SUB-STATIONS – new lines, switches and transformers Sammy Substation (Shopping Complex) Market Square Central substation	All	Manager : Electrical Services	Loan against INEP allocation for 2011/12	1 090 000	3 300 000	Loan
					2 832 5000		
IDP-063	STREET LIGHTS New Upgrade, replace  -Kort Street	All	Manager Electrical Services	Internal*	280 000  40 000	280 000	Own

	-Scholtz Street				25 000		
	Lotusville				150 000		
IDP-083	POWERLINES Replacement of power lines do not meet the current d	All	Manager	Internal*	200 000	850 000	Own
IDP -777	AUDITS & ASSET REGISTERS Meters and other Infrastructure	All	Manager: Electrical Services	FMG	100 000	100 000	50 000
IDP-087	SUBSTATION TRANSFORM	All	Manager: Electrical Services	Capital Replacement		-	-
	-Asherville Substation current transformer must be replaced, insufficient capacity			Capital Replacement Reserve	100 000		
	Du Plessis Street Substation current transformer must be replaced, insufficient capacity			Capital Replacement Reserve	220 000		
	Jansenville line Substation transformer must be replaced, insufficient capacity			Capital Replacement	100 000		
	Standby transformer			Capital Replacement	100 000		
<b>SANITATION (Sewerage &amp; Solid Waste Disposal)</b>							
IDP-602	Rehabilitation of old Waste Disposal Site (Nieu Bethesda)	Manager: Community Services		<b>Internal Provision for the Rehabilitation Made in AFS</b>	1 500 000	1 950 000	1 550 000
IDP -127	Waste Disposal Site: Rehabilitation (Munnik's Pass Phase 1)	(All Sites)	Manager: Community Services	<b>Internal Provision for the Rehabilitation in AFS</b>	1 500 000	2 500 000	1 250 000
IDP-676	Waste Disposal Site: Construct New	(GRT)	Manager: Community Services	<b>Internal- CRR</b>	2 500 000	1 250 000	1 500 000
IDP-668	Graaff-Reinet: WWTP Extensions (Purification Plant)	2 Works	Manager: PMU	MIG 10/11	3 765 800	3 473 200	7 817 800
IDP- 669	Aberdeen: WWTP Extensions (Purifications)	1 Works	Manager: PMU	MIG 10/11	5 282 000	-	-

IDP- 737	SEWERAGE RETICULATION  Upgrading of Sewer Installations Pumpst Reticulations (Existing & new Hou Extensions)	Works	Manager	Loan-counter fu MIG 11/12	6 620 000	-6 625 000	10 650 200
						449 900	
<b>Electronic Systems, Hardware &amp; Software</b>							
IDP-531	IT EQUIPMENT	Insti.	Department M in conjunction	FMG	150 000	-	-
IDP-595	PROMUN & GAMMAP  Financial, Billing & VIP P System: Ongoing upgrad	Treasury	CFO/ Chief Ac	FMG	250 000	100 000	-
IDP-782	CUSTOMER CARE SYSTEM	Treasury	CFO/ Chief Ac	FMG	250 000	100 000	
IDP-530	FLEET MANAGEMENT S	Department M	CFO/Chief Ac	FMG	281 000	136 000	136 000
<b>Sport &amp; Recreation, Parks, Halls, Libraries, Cemeteries, MPCC's, etc.</b>							
IDP-225	RECREATIONAL FACILITIES Play, Parks, Public Parks& ec Construction	All	Manager Community	Internal Fund <b>COGTA</b>	180 000  100 000	150 000	150 000
IDP-706	PUBLIC SWIMMING POOLS Upgrading & Constructions Investigation/ Businesses plan in Ward 1 a fixing of pool in Ward 4		Manager: Community	COGTA	50 000	100 000	-
<b>TOOLS, EQUIPMENT &amp; MACHINERY</b>							
IDP- 204	ELECTRONIC EQUIPME FIREARMS Cameras, Alcometers, Pistols  <b>HIGH PRIORITY - PISTO</b>	Manager: Protection			15 000	180 000	150 000
IDP -206	TOOLS &EQUIPMENT -Finance Department		FMG		100 000	30 000	30 000
IDP205	TOOLS &EQUIPMENT  -Vehicle Testing	Manager:	CRR		100 000	50 000	50 000
IDP-524	OFFICE FURNITURE	Chief Accou	FMG		50 000		
<b>LAND &amp; BUILDINGS</b>							
IDP- 201	Driver's License Ce (upgrade)  2010/ 2011- Secur and alarms – <b>HIGH PRIORITY</b> <b>STATUTORY REQU</b>	Manager: Protection Services	CRR		50 000	50 000	50 000

## 2.12 Municipal Manager's Quality Certification

### Quality Certificate

I, Monde Gerald Langbooi, Municipal Manager of Camdeboo Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name : Monde Gerald Langbooi

**Municipal Manager of Camdeboo Municipality (EC101)**

Signature \_\_\_\_\_

Date : 27 May 2010